# Research and Development Tax Credits

Learn How R&D Tax Credits Can Help Your Business

As business owners, how do you find the money to reinvest in your shop and stay competitive?

- Retain Employees
- Rising costs
- Health care
- Capital intensive industry
- Raw material

All on 4 -5 cents from every sales dollar





What if you could reduce your tax liability AND reinvest the savings into your business to:

- Be More Competitive?
- Grow Faster?
- Increase Profitability?



### Who We Help?

#### **Business Owners**

Business owners in a wide variety of industries throughout the U.S. A typical client is \$5 million to \$100 million in revenue and is profitable.

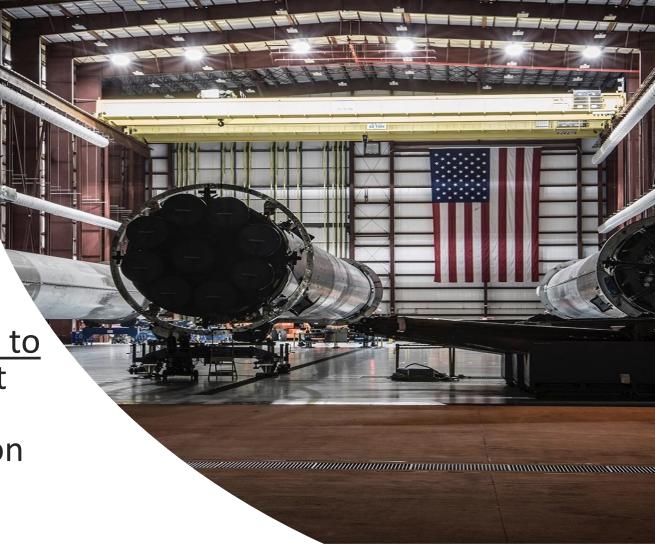
They are interested in being more competitive, growing faster, and being more profitable.

If you are doing R&D, so are your competitors. But if they are receiving the tax credits and reinvesting those savings back into their business and you aren't, it could put you at a significant competitive disadvantage.

## What is the R&D Tax Credit?

A tax incentive provided by the U.S. government to encourage businesses to invest in activities within the U.S. that will provide for product and process improvements and/or the introduction of new products or processes

Applicable to C-Corps, S-Corps, LLC's Partnerships, Sole Proprietorships and Joint Ventures



### What is the Intent of the R&D Tax Credit?



### History of the R&D Tax Credit

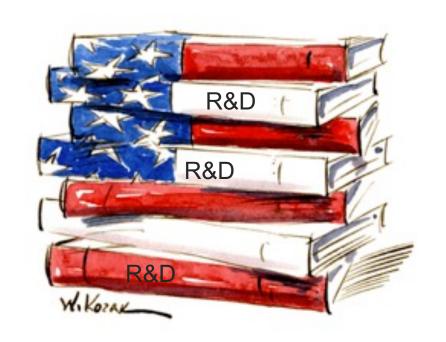
R&D Tax Credit history is over 40 years old

Used by the majority of Fortune 1000 companies

Much legislative activity

Signed into law 2016

Valid tax planning opportunity



## Get Credit for your investment

### R&D spending includes:

• Internal labor (i.e. salaries, wages, bonus)

Direct activity

• Direct **supervision** of activities

• Direct **support** of activities

• Supply costs (prototype costs, lab supplies, etc.)

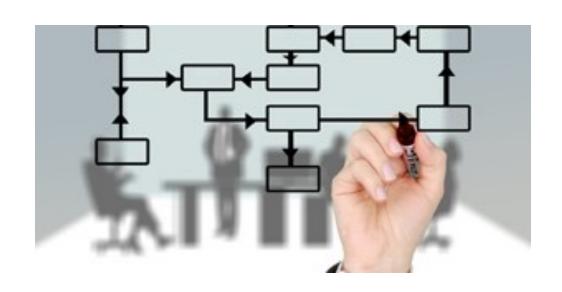
• External labor (contractor payments) if:

Payment is contingent on success (fixed price)

Rights are retained as to the R&D



### Where is the R&D Activity in my shop?



Qualified R&D spending takes place in many areas within a business, not just in R&D or Engineering department

EXAMPLES OF THE MANUFACTURING VALUE STREAM

### Activities that are R&D Friendly – 4 part test

To qualify as a legitimate R&D activity, it must be:

- Conducted for a permitted purpose
- Intended to resolve technical uncertainties
- Involve a process of experimentation
- Use a permitted science
- Rights and Risk

Any new or improved product, process or software development initiative has potential for R&D tax credit qualification

### 1) Permitted Purpose Test:

### "What is the goal of this project?"

Intended to develop or improve a product or process.

**EVOLUTIONARY DEVELOPMENT** 











Functionality / Performance
Quality / Reliability
Cost Reduction
Process Improvement

### 2) Technical Uncertainty Test:

"What is not known at the outset of the project?"

The uncertainty for developing or improving a product of process.

Can you reach the goal?

How are you reaching the goal?

Did every project provide the quoted profit margin?



### 3) Process of Experimentation Test:

### "What was done to eliminate the uncertainties?"

- Prototype
- Testing
- Cad Modeling
- Re-Design Tooling
- Modify Process
- Evaluating Alternatives
- Make Corrections
- What Have You Done to Still Provide Product to Your Customer?



## 4) Technological in Nature Test:

"What science is being relied upon as you perform the activity?"

- Engineering
- Physical Sciences
- Computer Sciences
- Biological Sciences



### **CASE STUDIES**

**Stamper and Progressive Die Manufacturer** \$865,000 + Total Tax Credits Identified

• **Goal** – To build progressive dies that meet the ridged requirements and produce products to meet customers expectations.



• **Technical Uncertainty** – How to create and design tooling that will meet print and cost expectations.

• **Experimentation** – They created different designs before trying one which incorporated multi-forming stations to hold dimensions, which hit the perfect balance between quality, run speed and cost objectives.

Industrial Plastics Fabricator for OEM Manufacturing, Industrial Machinery, Military, and Telecommunications

\$289,000+ Federal and State Tax Credits

\$691,000+ Total Tax Credits Identified

**Goal**- To develop a new composite material to be used in oil and gas and to develop a fabrication technique for a 2-part assembly. To identify equipment and tooling that would enable fabrication of the newly developed material

**Technical Uncertainty-** Whether or not the new composite material would outperform the traditional metal material under hydraulic pressures

**Experimentation-** They ran tests on the material to ensure it would withstand the pressure needed



**Sheetmetal Fabricator Manufacturer** \$1,300,000+ Total Credits Identified

**Goal**- To design and manufacture custom product while meeting unique customer specifications

**Technical Uncertainty-** Could engineers design and build products meeting print requirements, cost constraints and customer's changing specifications?

**Experimentation**- Engineers performed and evaluated multiple design process reach the goal.



### **YOUR COMPANY – WRITE YOUR STORY**

**Goal**- To design tooling, laser process, fab, welding, robotics, 3D printing to manufacture components for your customer and to your customers specification.

**Technical Uncertainty-** How to use the technology to improve the process and product outputs.

**Experimentation**- They experimented with tool designs, progressive turret tooling, (insert your process here) using a new technology to improve quality, and production, with reduction in quality issues that meet the 4 part test.



### Think About Your P&L Statement

Case study #1 -\$865,000 in Tax Credits

What would you buy to improve your business?

## If you can answer YES to these.....

Is your business manufacturing a product of either your own design or your customer?

Is your business greater than 5M in revenue?

Do you have 25+ Employees?

Is your business profitable?



We should talk to learn how big your credit could be...

### What Documentation is Needed to Sustain an R&D Tax Credit?

Retain research activity documentation, such as:

- Email Communications which show failures, problems, or concerns encountered during the development
- Product or Project Specifications, Descriptions, or Proposals
- Technical Reports / Test Reports and Results
- Documentation of alternative supplies/materials/technology evaluated
- Project Diagrams/Drawings/Pictures including older versions and conceptual drawings which differ from the final product
- Issue Logs / Meeting Minutes / Flowcharts or Time Schedules / Schedules of Releases
- Patent Applications or Abstracts
- Contractual Agreements with Consultants and Customers

### Final Thoughts...

Benjamin Rashleger, Former President and CEO of WSI Industries said,

"I am amazed how many manufacturers do not realize or understand the IRS's definition of R&D Tax Credits.

If you make or improve a product or a process, either for yourself or your customer, you have activities that qualify for the R&D Tax Credit. This credit can substantially reduce your Federal and State tax liability."

John Madsen John@blacklinegrp.com (763) 746-1265

600 Hwy 169 South Suite 250 Minneapolis, MN 55426 www.blacklinegrp.com